

ROME IS BURNING

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LET THEM EAT CAKE...

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TECHNOLOGY ENABLED HEALTHCARE: CAN WE ACHIEVE PERSONALIZED APPROACHES TO CARE?

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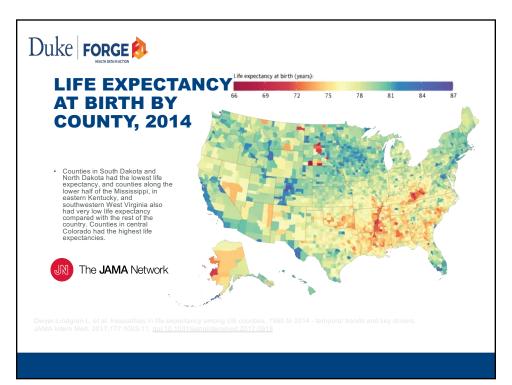
CONFLICTS OF INTEREST

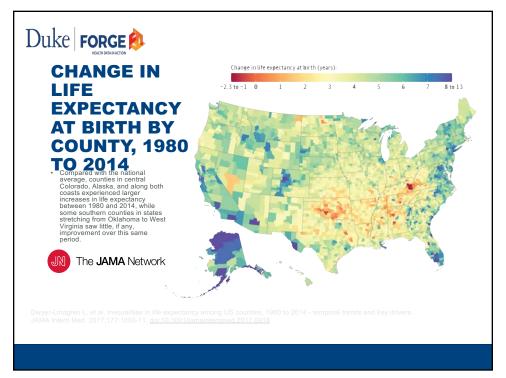
- Employment
 - Duke University
 - Verily Life Sciences
- Corporate Board
 - Cytokinetics
- Consulting
 - Astra Zeneca
 - Merck
 - Boehringer Ingelheim
 - Amgen
 - Biogen
 - Genentech/Roche
 - Lilly

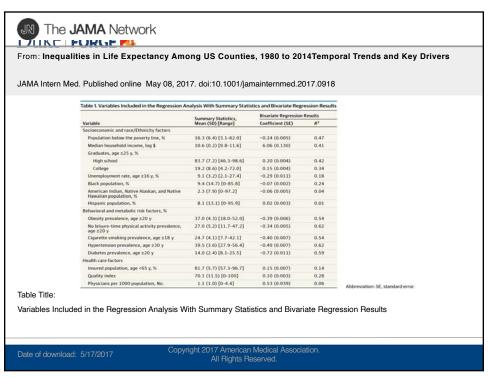
History of Digital Disruption

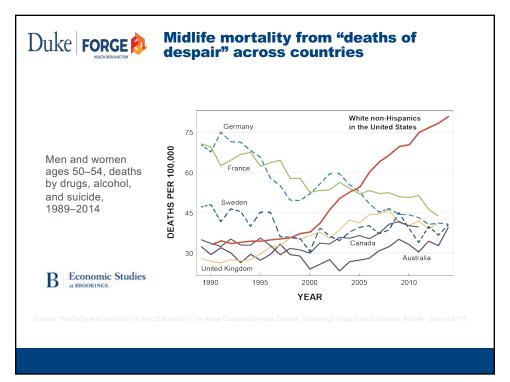
Company /Industry	Core Business	Transformational Change	Digital Disruption Enhance Existing Income Model?	Successful Internal Transformation?	Digital Disrupter
Kodak	Photographic Film & Paper	Digital Photography	NO	X	MOTOROLA SHARP SON
BARNES &NOBLE	Selling Books from Stores	Online Book Orders	NO	X	amazon.com
CHEMICAL.	Lending Money	ATMs and Online Banking	YES	✓	All Modern Banks
BLOCKBUSTER VIDEO	Video Rental	Digital Streaming	NO	X	NETFLIX
	Fee-for-Service Health Care	Value-based, Digitally Enabled Medicine	NO	?	?
FITTING FAMOU	Sell more drugs at higher prices	Value based reimbursement	NO	?	?

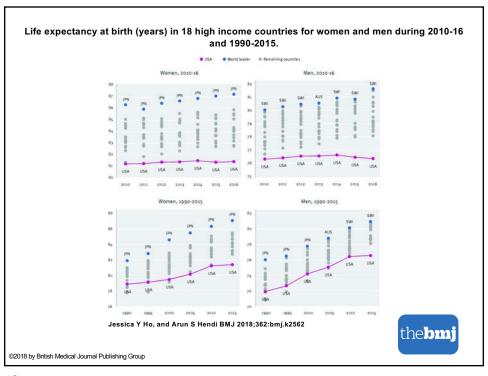
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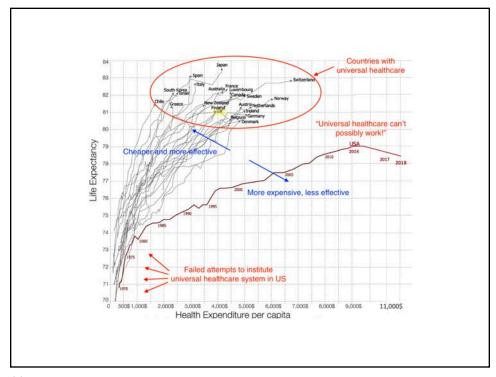


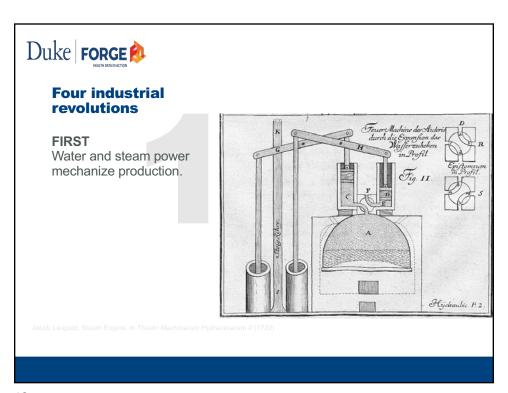










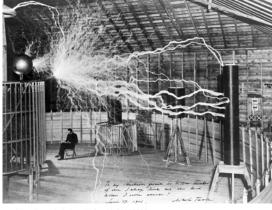




Four industrial revolutions

SECOND

Electric power creates mass production.



Photographer: Dickenson V. Alley, CC BY 4.0, https://commons.wikimedia.org/w/index.php?curid=36367226

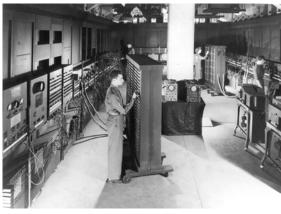
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Four industrial revolutions

THIRD

Electronics and information technology automate production.



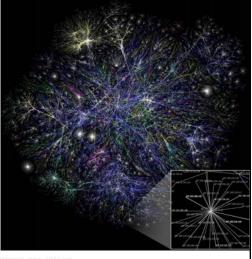
ENIAC digital computer. Unidentified U.S. Army photographer, Public Domain, https://commons.wikimedia.org/w/index.php?curid=97877



Four industrial revolutions

FOURTH

The digital revolution—characterized by a fusion of technologies—blurs the lines between physical, digital, and biological spheres.



Opte Project. Internet map. <u>https://commons.wikimedia.org/wiki/File:Internet_map_1024.jpg</u>

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Qualities of the New Data Environment

Volume

—New methods of data storage allow access to huge amounts of data

Ubiquity/Liquidity

—Data are available anywhere across geography, social and economic classes

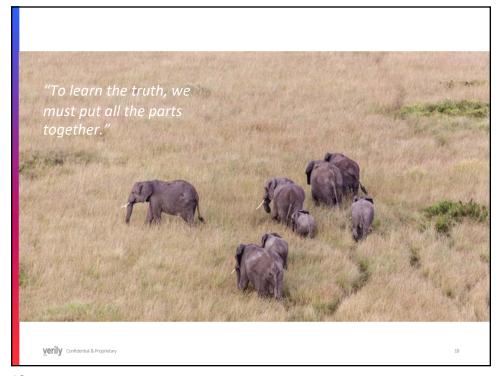
Latency

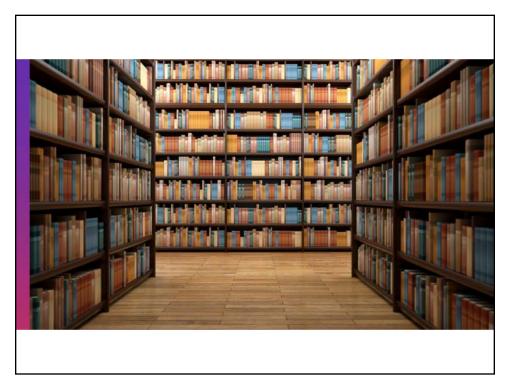
 There is no delay in access to data inherent in the technology

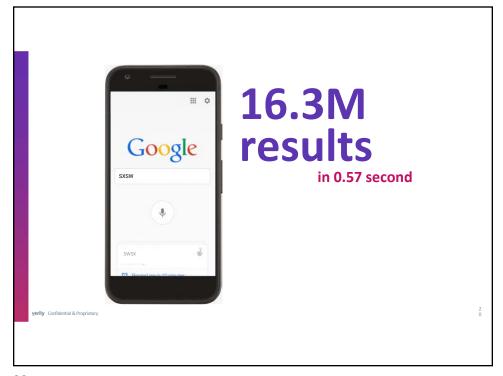
Analysis

—Data, information, knowledge, wisdom continuum is being shifted to the right



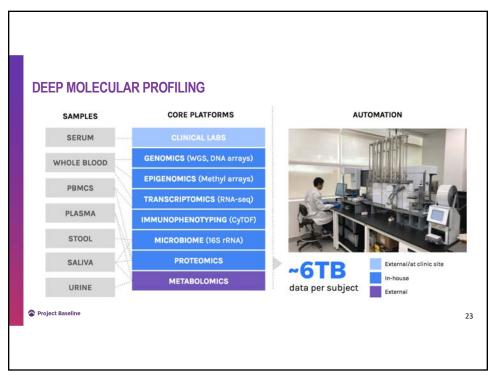


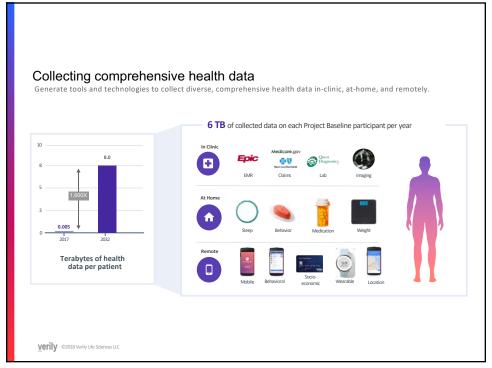












Duke FORGE Big Challenges in Biomedicine

- Lack of significant information over time dimension
 - Measurements to assess biology and human health are made periodically in visits to healthcare or for research
- Missing systems biology
 - —When developing concepts of human biology or drug development we make limited measurements focused on specific mechanisms —we look "under the lamppost"
- Missing the opportunity to measure interactions of biology, sociology, environment and decision-making that could enable optimization of individualized and population health
 - —Although we know that health and disease are the product of the interactions of genes, multiple derivative biological systems, environment, social context and personal decisions, we tend to look at one part of the time

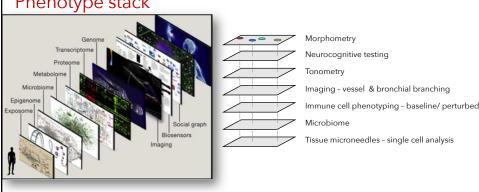






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Phenotype stack



- Integration across scales requires new data, new tools, new taxonomy
- Unifying metadata: small molecules, biophysical stimuli
- Breadth vs Depth
- Co-clinical modeling

